

No Community Left Behind Progress at a Glance against the Proposed Planning

July 2005-July 2006
Banff Avenue Community

Phases and core components	Outcomes	Indicators	Methods/ Sources	Progress
Phase I: Organize Steering Committee	<ul style="list-style-type: none"> - Steering Committee formed, comprised of local officials, representatives from all stakeholders, implementing organizations and community reps. - Stakeholders' commitment ensured. - Roles and responsibilities of all partners determined. 	<ul style="list-style-type: none"> - Steering Committee formed. - Partnership agreement signed. - Sub-committees formed for correctional prevention, evaluation aspect of the project and also according to partners specific roles 	<ul style="list-style-type: none"> - Invitation letters. - Informal consultative meetings. - Formal Steering Committee meetings 	<ul style="list-style-type: none"> - Steering Committee Formed. The Committee was in place by August 3, 2005, when it formally met for the first time. - Terms of Reference for the Steering Committee agreed and approved by all. - 11 agencies/service providers and a Tenants Association are represented on the committee. - Steering Committee regularly meets and guides the planning and implementation process. - Has met 8 times since August 2005. - Minutes of the meetings are documented and recorded.
Phase II: Neighborhood Assessment Form an assessment team. Conduct a community needs assessment. Conduct Community Safety Survey. Prepare an inventory of assets and resources.	<ul style="list-style-type: none"> - Realistic assessment of community perception completed. - Problems identified and inventory of available assets and resources completed. 	<ul style="list-style-type: none"> - Survey report prepared. - Assessment and inventory reports prepared. 	<ul style="list-style-type: none"> - Community survey through written questionnaire. - Focus groups. - Meetings with community leaders. 	<ul style="list-style-type: none"> - Survey conducted and report prepared and shared with all stakeholders. - Inventory of resources and programs prepared. - Availability of programs was classified both by the population age group and by the lead service provider.
Phase III: Prioritizing/ Planning/Strategy Development Form a sub-committee, comprising of key partners and the community to analyze the problems, identify intervention and prepare an implementation and evaluation plan. Prepare final budget for program activities.	<ul style="list-style-type: none"> - Strategic Implementation Plan prepared and approved by the Steering Committee. 	<ul style="list-style-type: none"> - Detailed Activity and Implementation plan prepared. - Roles and responsibilities of the partners identified. - Budget finalized. - Collaborative grassroots system in place 	<ul style="list-style-type: none"> - Formal and informal meetings of the sub-committee, including community members. 	<ul style="list-style-type: none"> - Strategic Implementation and evaluation plans for six months prepared and approved by the Steering Committee. - Initial review completed after six months and necessary changes made and approved by the Steering Committee. - Implementation process continues.

<p>Phase IV: Implementation</p> <p>Community Mobilization</p> <p>Step 1: Secure resident commitment and involvement.</p> <p>Step 2: Encourage community members to help provide community perspective.</p> <p>Step 3: Build community networks.</p> <p>Step 4: Create resident-led leadership structures.</p> <p>Step 5: Leverage internal and external resources.</p> <p>Step 6: Create additional communication mechanisms.</p>	<ul style="list-style-type: none"> - Community members empowered and engaged in the rebuilding of their neighborhoods. - Clear vision of a safer community. - Increase in community members' responsibility for the positive community changes - Increased capacity for sound decision-making. - Increased interaction with partner organizations, particularly Ottawa Police Service. 	<ul style="list-style-type: none"> - Increased and regular participation of community members in the activities for social mobilization. - Regular Tenants Association meetings. - Participation in the capacity building training. 	<p>Door-to-door campaigns; In-house (community center, etc.) coffees; Street fairs and festivals; Community rallies; Promotional materials that highlight project; Dissemination of flyers in public facilities; dissemination of flyers at other events in or near target community; Church/Mosque/ Temple or other religious institution-based functions such as revivals, church meetings, and concerts.</p>	<ul style="list-style-type: none"> - Regular weekly Community Dinners are taking place since October 2005. - Number of participants is increasing. - Women Exercise club activities implemented to March 2006. Evaluation of activity did not support ongoing implementation to meet goal of project. - Resources for Women Exercise activity re-directed to Youth programming. - Community newsletter is being produced and circulated with safety tips. - Tenants' Association elections were held in January 2006. - Ottawa Community Housing organized a series of three trainings for the Tenants' Association members in March 2006. - Ottawa Police Service assigned two police officers to the project. - The assigned police officers are regularly meeting the communities in the activities organised under the social mobilization component. - Information session for the community was organized.
<p>Law Enforcement/Community policing</p> <p>Step 1: Ottawa Police Service review Needs Assessment to identify law enforcement Issues of greatest priority</p> <p>Step 2: Establish law enforcement goals, objectives, and tasks</p> <p>Step 3: Identify additional resources for law enforcement strategy</p>	<ul style="list-style-type: none"> - Reduction in crime rate. - Increased feeling of safety and security in the community. - Continuum of crime prevention strategies in place. 	<ul style="list-style-type: none"> - Commitment of the Ottawa Police Service at the top level. - Regular participation of the police officers in community meetings. - Community willing to come forward and share information with the police. - Visible criminal elements removed. - Number of criminal activities identified and addressed. 	<ul style="list-style-type: none"> - New law enforcement strategy in place. - Exchange of ideas and concerns in the community meetings. - Communication channels and trust with the community established. - The most visible criminal elements removed. 	<ul style="list-style-type: none"> - Support from the top management of Ottawa Police Service is ongoing. - Two police officers were specifically assigned to the project. - Police officers and regional superintendent regularly attend the steering committee meetings. Police officers regularly drop in to join the community in Dinner and Chat and Youth Drop-In activities. - Numerous arrests have been made. - Police Service satisfied with the level of information they are obtaining from community members. - Communication channels improved between Ottawa Police Service and Ottawa community Housing management and security officers. - Latest evaluations suggest improvement in the overall situation. - Police organised new information sessions, based on the questions and concerns raised by the community. - Senior management of Ottawa Police Service is committed to the NCLB.

<p>Prevention and Empowerment Step 1: Review the Needs Assessment. Step 2: Identify activities related to prevention and empowerment and integrate into implementation plan.</p>	<ul style="list-style-type: none"> - Youth involved in positive and skill building activities. - Community members engaged in TA and community development activities 	<ul style="list-style-type: none"> - Youth dropping for the activities organized for youth. - Number of other agencies and organization integrating services for youth and the community - Number of community members trained and involved in the Tenants' Association activities. 	<ul style="list-style-type: none"> - Activities planned and implemented by the community; - Participation in after school, sports, groups, homework and other activities. 	<ul style="list-style-type: none"> - Youth are regularly and actively participating in the after school activities for youth, age 12 and up since November 2005. - Tenants' Association is regularly meeting and planning community activities after the elections in January and release of funds to the TA accounts by Ottawa Community Housing. - Youth drop in activities also productive for breaking ice between the police and the local youth.
<p>Neighborhood Restoration Step 1: Revisit the Needs Assessment conducted for the neighborhood Step 3: Formulate goals and objectives to be accomplished Step 4: Identify activities to achieve goals and objectives Step 5: Integrate activities into implementation plan.</p>	<ul style="list-style-type: none"> - Community stabilized and human capital in the neighborhoods restored; - Crime reduction - Restoration sub-committee established. 	<ul style="list-style-type: none"> - Number of persons benefiting from employment opportunities - Reduction in the number of criminal activities; - Number of employment workshops offered; - Number of participants attended training and workshops. 	<ul style="list-style-type: none"> - Employment related training opportunities, assistance in job readiness. - Community Economic Development opportunities. 	<p>Ground work is completed and community capacity to effective engages in neighborhood restoration work is developed. Activities related to this component are in the planning stage.</p>
<p>Phase: V Evaluation Step 1: Review priorities to be measured. Step 2: Prepare an evaluation matrix and reporting format. Step 3: Develop questionnaire for community's perception and needs assessment. Step 4: Conduct initial survey and establish bench marks. Step 5: Regular review and reporting. Step 6: Repeat community survey and prepare annual progress report.</p>	<ul style="list-style-type: none"> - Quarterly and annual progress analytical reports prepared - Steering Committee decisions reflect analysis and assessments presented in these reports. 	<ul style="list-style-type: none"> - Reports available and influence resource allocation and decisions to meet the goals of the project. - A web site (http://www.nocommunityleftbehind.ca) ensures progress reports are available for quick reference for Steering Committee members. 	<ul style="list-style-type: none"> - Community House, community and the TA members assist in surveys, and evaluation activities. 	<ul style="list-style-type: none"> - Bi-monthly, quarterly and mid-term evaluation reports are prepared. - NCLB web site developed. - All progress reports and updates available on the NCLB web site. - Surveys conducted. - Data analysis and synthesis completed. - Reports completed.